



Safe Harbor

Vericel cautions you that all statements other than statements of historical fact included in this presentation that address activities, events or developments that we expect, believe or anticipate will or may occur in the future are forward-looking statements. Although we believe that we have a reasonable basis for the forward-looking statements contained herein, they are based on current expectations about future events affecting us and are subject to risks, assumptions, uncertainties and factors relating to our operations and business environment, all of which are difficult to predict and many of which are beyond our control. Our actual results may differ materially from those expressed or implied by the forward-looking statements in this press release. These statements are often, but are not always, made through the use of words or phrases such as "anticipates," "intends," "estimates," "plans," "expects," "continues," "believe," "guidance," "outlook," "target," "future," "potential," "goals" and similar words or phrases, or future or conditional verbs such as "will," "would," "should," "could," "may," or similar expressions.

Among the factors that could cause actual results to differ materially from those set forth in the forwardlooking statements include, but are not limited to, uncertainties associated with our expectations regarding future revenue, growth in revenue, market penetration for MACI®, Epicel®, and NexoBrid®, growth in profit, gross margins and operating margins, the ability to achieve or sustain profitability, contributions to adjusted EBITDA, the expected target surgeon audience, potential fluctuations in sales and volumes and our results of operations over the course of the year, timing and conduct of clinical trial and product development activities, timing and likelihood of the FDA's potential approval of the arthroscopic delivery of MACI to the knee or the use of MACI to treat cartilage defects in the ankle, the estimate of the commercial growth potential of our products and product candidates, competitive developments, changes in third-party coverage and reimbursement, the ultimate timing of the commercial launch of NexoBrid in the United States, physician and burn center adoption of NexoBrid, supply chain disruptions or other events affecting MediWound Ltd.'s ability to manufacture and supply sufficient quantities of NexoBrid to meet customer demand, negative impacts on the global economy and capital markets resulting from the conflict in Ukraine, global geopolitical tensions or record inflation and the ongoing or future impacts of the COVID-19 pandemic on our business or the economy generally.

These and other significant factors are discussed in greater detail in Vericel's Annual Report on Form 10-K for the year ended December 31, 2022, filed with the Securities and Exchange Commission (SEC) on February 23, 2023, and in other filings with the SEC. These forward-looking statements reflect our views as of the date hereof and Vericel does not assume and specifically disclaims any obligation to update any of these forward-looking statements to reflect a change in its views or events or circumstances that occur after the date of this release except as required by law.

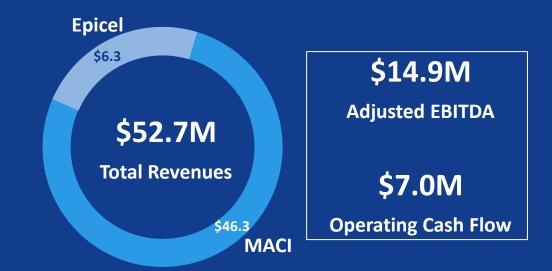
Full-Year and Q4 2022 Financial Highlights

Full-Year Financial Highlights



\$140M in cash and investments and no debt as of 12/31/2022

Q4 Financial Highlights



10th straight quarter with positive adjusted EBITDA and Operating Cash Flow



Key Brand and Business Updates

MACI

- Record quarterly revenue with Q4 growth of 24% vs. 2021 and ~50% sequential growth vs. Q3
- Announced planned accelerated commercial launch timeline for arthroscopic MACI in 2024
- Announced plan to hold pre-IND meeting with the FDA in H1 2023 regarding clinical development program for MACI ankle indication

Burn Care

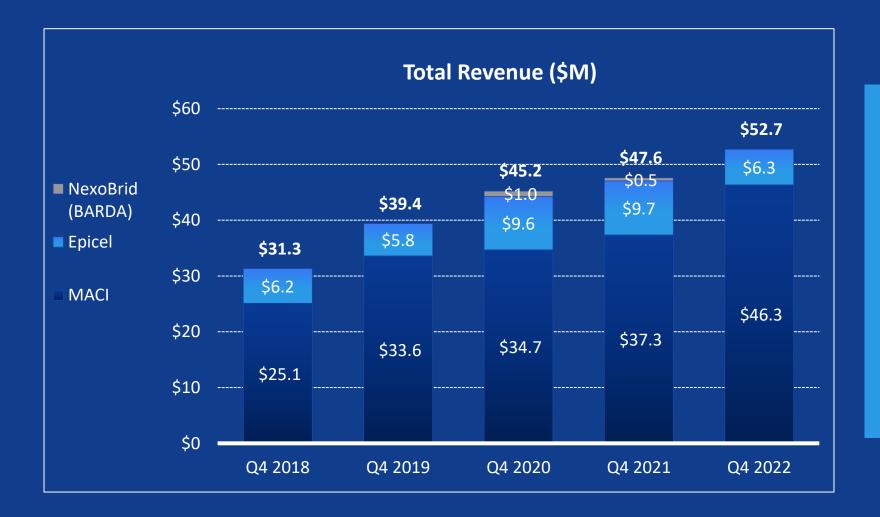
Announced FDA approval of NexoBrid (anacaulase-bcbd) for the removal of eschar in adults with deep partial thickness and/or full-thickness burns, with U.S. commercial product availability expected in Q2 2023

Corporate Highlights

- Q4 gross margin of 73% and adjusted EBITDA margin of 28%
- > Fourth quarter net income of ~\$6 million increased 31% compared to the prior year
- Dth straight quarter of positive adjusted EBITDA and operating cash flow



Q4 Revenue Details



Record quarterly total revenue, led by MACI with 24% growth over Q4 2021



Fourth Quarter and Full-Year 2022 Financial Results

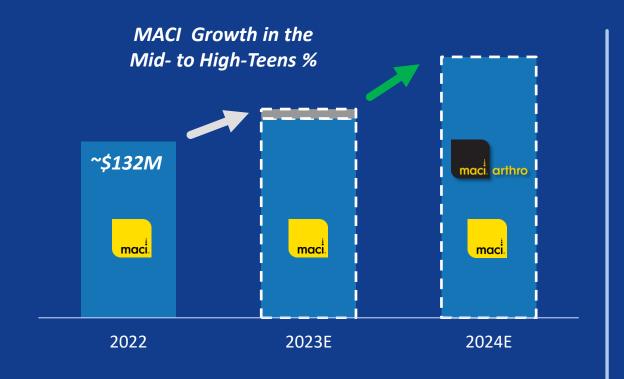
| Three Months Ended | Twelve Months Ende | | |
|--------------------|--------------------|--|--|
| December 31, | December 31, | | |
| | | | |

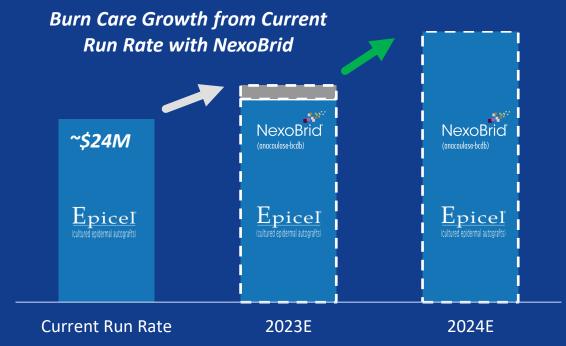
| Unaudited, amounts in millions except per share amounts | 2022 | 2021 | 2022 | 2021 | |
|---|--------------|--------------|---------------|--------------|--|
| Net Revenue | \$52.7 | \$47.6 | \$164.4 | \$156.2 | |
| Gross Profit | 38.2 | 34.0 | 109.8 | 106.0 | |
| Gross Margin | 73% | 72% | 67% | 68% | |
| Research and Development | 5.2 | 3.9 | 19.9 | 16.3 | |
| Selling, General and Administrative | <u> 26.9</u> | <u> 26.0</u> | <u> 106.9</u> | <u>97.6</u> | |
| Total Operating Expenses | 32.2 | 29.9 | 126.8 | 113.9 | |
| Operating Income (Loss) | <u>6.1</u> | <u>4.1</u> | <u>(17.1)</u> | <u>(7.9)</u> | |
| Net Income (Loss) Per Share (Diluted) | \$0.12 | \$0.09 | (\$0.35) | (\$0.16) | |
| Weighted average shares outstanding (Diluted) | 49.2 | 49.9 | 47.1 | 46.5 | |
| Adjusted EBITDA | 14.9 | 12.8 | 24.2 | 29.5 | |
| Adjusted EBITDA Margin | 28% | 27% | 15% | 19% | |
| Stock-based compensation included in Operating and Net Loss | 7.7 | 7.8 | 37.2 | 34.3 | |



> ~\$140 million in cash and investments as of December 31, 2022, and no debt

MACI Growth Drivers Remain Strong with New Product Launches to Drive Growth Across Both Franchises in 2023 and into 2024





2023 Guidance Overview

Full-year total revenue of \$180M-\$188M

MACI revenue growth in the mid- to high-teens % to \$152M-\$156M

Burn Care revenue growth over current quarterly commercial run rate to \$28M-\$32M (including both Epicel and NexoBrid Revenue)

Gross margin in high-60% range and adjusted EBITDA margin in mid-teens % range



Overview of MACI Arthroscopic Delivery Development Program

Novel instruments designed and developed to facilitate arthroscopic delivery

Human Factors Validation Study to be initiated in 2023 Planned Launch in 2024







MACI Arthroscopic Delivery Surgical Technique



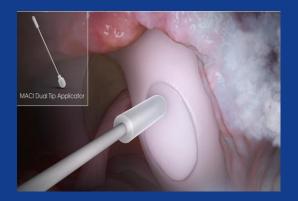










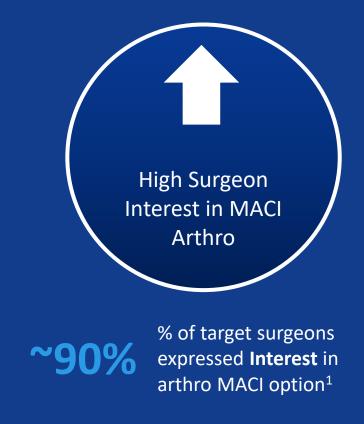


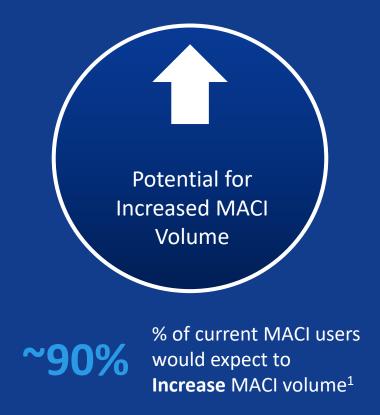
Click here to view an animation of the MACI arthroscopic delivery surgical technique.





Arthroscopic MACI Provides Potential Opportunity for Additional Growth

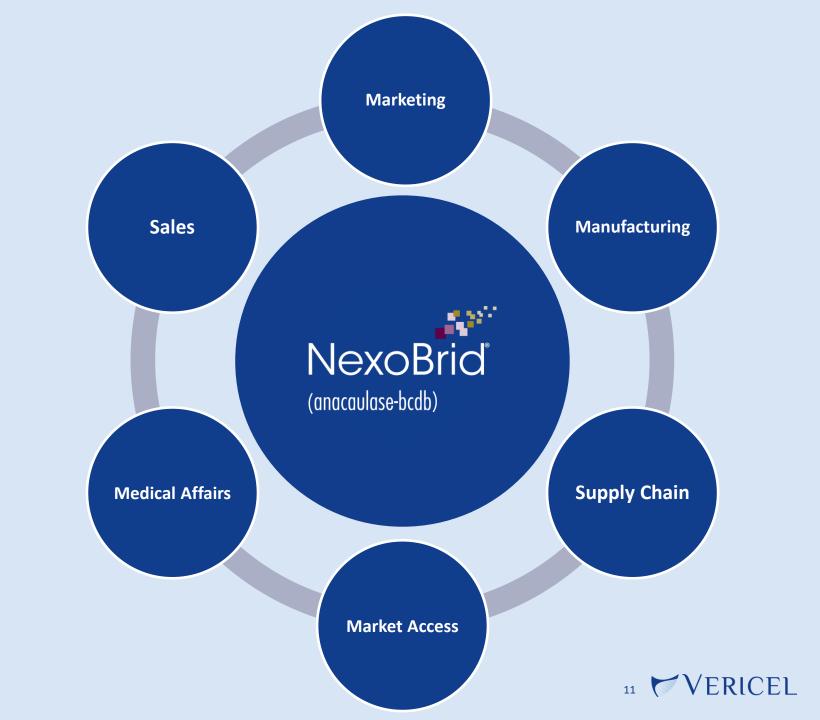




Arthroscopic MACI instruments designed to treat the most common defects in the MACI TAM (2-4 cm² defects on the femoral condyles)

NexoBrid Commercialization

- ❖ NexoBrid is expected to be commercially available in the U.S. in Q2 2023
- Key commercial activities underway
 - Promotional Materials Rollout
 - P&T Committee Engagement
 - Customer Training
 - Burn Conference Activities
 - Sales Team Deployment & Training





Growth Strategy Leverages Near-Term & Long-Term Opportunities



Strong Financial Profile

- Continued strong revenue growth
- Positive adjusted EBITDA& Operating Cash Flow
- \$140M in cash and investments



Maximizing MACI Key Growth Drivers

- ❖ 20%+ total revenue CAGR since 2017
- Focused on maximizing key growth drivers
- Large underpenetrated TAMs



Advancing Pipeline

- MACI arthroscopic study planned for 2023, launch expected in 2024
- Pre-IND meeting for MACI Ankle planned for H1 2023



Expanding Burn Care Franchise

- NexoBrid approved on December 28, 2022
- Launch activities underway
- Commercial availability expected in Q2 2023



VERICEL Q4 2022 FINANCIAL RESULTS

APPENDIX



Reconciliation of Reported Net Income (Loss) (GAAP) to Adjusted EBITDA (Non-GAAP Measure) – Unaudited

| | December 31, | | December 31, | |
|----------------------------------|--------------|-----------|--------------|------------|
| Adjusted EBITDA (In Thousands) | 2022 | 2021 | 2022 | 2021 |
| Net income (Loss) (GAAP) | \$ 5,922 | \$ 4,535 | \$ (16,709) | \$ (7,471) |
| Stock-based compensation expense | 7,740 | 7,841 | 37,183 | 34,322 |
| Depreciation and amortization | 1,039 | 780 | 3,981 | 2,965 |
| Net interest income | (540) | (60) | (975) | (220) |
| Income tax expense (benefit) | 700 | (326) | 721 | (111) |
| Adjusted EBITDA (Non-GAAP) | \$ 14,861 | \$ 12,770 | \$ 24,201 | \$ 29,485 |

Three Months Ended

Twelve Months Ended

Vericel Capitalization Table

| Capitalization (as of December 31, 2022) | Shares |
|--|-------------------|
| Common Stock | 47,252,671 |
| Options Outstanding | 6,609,147 |
| Unvested Restricted Stock Units | 648,174 |
| Total | <u>54,509,992</u> |